(an Agency of the Commonwealth of Massachusetts)

# FINANCIAL STATEMENTS AND MANAGEMENT'S DISCUSSION AND ANALYSIS

**JUNE 30, 2016** 

(an Agency of the Commonwealth of Massachusetts)

# Financial Statements and Management's Discussion and Analysis

# June 30, 2016 and 2015

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#### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of Bristol Community College Fall River, Massachusetts

#### **Report on Financial Statements**

We have audited the accompanying financial statements of Bristol Community College (an Agency of the Commonwealth of Massachusetts) (the "College"), which comprise the statements of net position as of June 30, 2016 and 2015, the related statements of revenues, expenses and changes in net position and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of Bristol Community College Foundation, Inc. (the "Foundation") as discussed in Note 1. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for, is based solely on the report of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of Bristol Community College as of June 30, 2016 and 2015, and the respective changes in net position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 3-12, the schedules of the proportionate share of the net pension liability on page 53, the schedules of contributions on page 54 and the notes to the required supplementary information on page 55 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Reporting Required by Government Auditing Standards

O'Comor and Diew, P.C.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 7, 2016, on our consideration of the College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control over financial reporting and compliance

Certified Public Accountants Braintree, Massachusetts

November 7, 2016

(an Agency of the Commonwealth of Massachusetts)

**Management's Discussion and Analysis (Unaudited)** 

June 30, 2016 and 2015

#### Introduction

Bristol Community College (the "College") is a two-year public comprehensive community college offering career and transfer programs of study that lead to associate degrees or certificates. Bristol Community College is accredited by the New England Association of Schools and Colleges. This accreditation indicates that the institution has been carefully evaluated and been found to meet standards agreed upon by qualified educators.

As management of Bristol Community College, we offer readers of our financial statements, this narrative overview, and analysis of the financial activities of Bristol Community College for the fiscal years ended June 30, 2016 and 2015. This discussion has been prepared by management and should be read in conjunction with the College's basic financial statements and footnotes. Responsibility for the completeness and fairness of this information rests with the College.

Bristol Community College Foundation (the "Foundation") is a legally separate tax-exempt component unit of Bristol Community College. The Foundation acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs. The Board of the Foundation is self-perpetuating and primarily consists of graduates and friends of the College. Although the College does not control the timing or the amount of receipts from the Foundation, the majority of resources received or held by the Foundation are restricted to the activities of the College by the donors. Because these resources held by the Foundation can only be used by or are for the benefit of the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements.

Management's Discussion and Analysis is required to focus on the College, not its component unit.

#### The Financial Statements

The College's financial report includes three financial statements: the *Statements of Net Position*, the *Statements of Revenues, Expenses and Changes in Net Position*, and the *Statements of Cash Flows*. These financial statements are prepared in accordance with the Governmental Accounting Standards Board (GASB).

These financial statements focus on the financial condition, the results of operations, and the cash flows of the College as a whole.

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# Management's Discussion and Analysis (Unaudited) - Continued

June 30, 2016 and 2015

#### The Financial Statements - Continued

The *Statements of Net Position* present information on all of Bristol Community College's assets and liabilities with the difference of the two reported as *Net Position*. Changes in the College's net position are one indicator of the College's financial health.

Over time, increases or decreases in net position are an indicator of the improvement or erosion of the College's financial health when considered with nonfinancial facts such as enrollment levels and the condition of the facilities. The *Statements of Net Position* include all assets and liabilities. It is prepared under the accrual basis of accounting, whereby revenues and assets are recognized when the service is provided, and expenses and liabilities are recognized when others provide the service, regardless of when cash is exchanged.

The Statements of Revenues, Expenses and Changes in Net Position present information showing how the College's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event given rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., the accrual for compensated absences). Activities are reported as either operating or nonoperating. A Public College's dependency on state aid will result in operating deficits because the financial reporting model classifies state appropriations as nonoperating revenues. The utilization of long-lived assets, referred to as Capital Assets, is reflected in the financial statements as depreciation, which amortizes the cost of an asset over its expected useful life.

The *Statements of Cash Flows* are reported on the direct method. The direct method of cash flow reporting portrays net cash flow from operations as major classes of operating receipts (e.g., tuition and fees) and disbursements (e.g., cash paid to employees for service). GASB Statements Nos. 34 and 35 require this method to be used. In accordance with GASB 39, the Foundation is not required to present the statement of cash flows.

The financial statements can be found on pages 13-16 of this report.

Bristol Community College reports its activity as a business type activity using the economic resources measurement focus and accrual basis of accounting. The College is an agency of the Commonwealth of Massachusetts. Therefore, the results of the College's operations, its net position and cash flows, are also summarized in the Commonwealth's Comprehensive Annual Financial Report in its government-wide financial statements.

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# Management's Discussion and Analysis (Unaudited) - Continued

June 30, 2016 and 2015

#### The Financial Statements - Continued

*Notes to financial statements*. The notes provide additional information that is essential to a full understanding of the data provided in the financial statements. The notes to financial statements can be found on pages 17-52 of this report.

#### **Financial Analysis**

Bristol Community College adheres to a prudent utilization of the College's financial resources including careful cost controls, conservative utilization of debt and adherence to a sound approach to maintenance of physical plant. At June 30, 2016, the assets and deferred outflows of resources of Bristol Community College exceeded liabilities and deferred inflows of resources by \$58,201,871 a \$21,255,322 or 57.53% increase from the excess of \$36,946,549 at the close of 2015. The primary reason for this large increase is due to the additional construction in progress of \$20,188,577 recorded for the new John J. Sbrega Health and Science Building, which is scheduled to be completed by August 31, 2016. Based on the Department of Higher Education (DHE) funding formula, the College also received a \$904,552 increase in state support. This formula was based on the College enrollment and performance. This increased revenue allowed the College to spend more funds on Instruction and Institutional Support. At June 30, 2015, the assets and deferred inflows of resources of Bristol Community College exceeded liabilities and deferred inflows of resources by \$36,946,549, a \$12,903,105 or 53.67% increase from the excess of \$24,043,444 at the close of 2014 (adjusted per GASB 68).

The largest portion of Bristol Community College's net position (80%) reflects its investment in capital assets (e.g., land, buildings and equipment). Bristol Community College uses these capital assets to provide services to students, faculty, and administration; consequently, these assets are not available for future spending.

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# Management's Discussion and Analysis (Unaudited) - Continued

June 30, 2016 and 2015

# **Financial Analysis - Continued**

#### **Condensed Schedules of Net Position**

	2016	. <u>-</u>	2015	_	(Restated) 2014
Current and other assets \$ Capital assets, net	31,625,044 46,582,067	\$	29,392,412 26,724,806	\$	28,091,727 15,406,753
Deferred outflows of resources	4,019,743	_	722,357	_	514,341
Total assets and deferred outflows of resources	82,226,854	_	56,839,575	_	44,012,821
Long-term liabilities outstanding Other liabilities Deferred inflows of resources	12,810,727 9,826,596 1,387,660	. <u>-</u>	7,655,058 9,564,211 2,673,757	_	10,510,875 9,358,502 100,000
Total liabilities and deferred inflows of resources_	24,024,983	_	19,893,026	_	19,969,377
Net Position:					
Investment in capital assets, net Restricted Unrestricted	46,582,067 117,349 11,502,455		26,724,806 151,157 10,070,586		15,406,753 170,015 8,466,676
Total net position \$	58,201,871	\$_	36,946,549	\$	24,043,444

Restricted net position is subject to external restrictions on how they must be used. Bristol Community College's restricted net position is for scholarships, student loans, and federal and state grants. The remaining unrestricted net position may be used to meet the College's obligations.

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# Management's Discussion and Analysis (Unaudited) - Continued

# June 30, 2016 and 2015

# **Financial Analysis - Continued**

# Condensed Schedules of Revenues, Expenses and Changes in Net Position

ē.		2016		2015	(Restated) 2014
Operating revenues:					
	\$	31,194,237	\$	30,522,968 \$	31,036,085
Less scholarship discounts and allowances		(19,159,223)		(18,635,981)	(18,211,370)
Student tuition and fees, net		12,035,014		11,886,987	12,824,715
Operating grants and contracts		30,796,347		31,634,565	31,794,977
Other sources		879,513		931,803	1,026,639
Total operating revenues		43,710,874		44,453,355	45,646,331
Operating expenses		72,000,696		69,279,565	67,884,387
Net operating loss		(28,289,822)	-	(24,826,210)	(22,238,056)
Non-operating revenues: State appropriations Investment income and unrealized gains and losses Gifts and contributions		26,459,679 154,750 1,602,491		24,817,879 236,575 953,972	22,774,130 628,499 541,685
Total non-operating revenues		28,216,920	-	26,008,426	23,944,314
Gain (loss) before other revenues, expenses, gains, or losses		(72,902)		1,182,216	1,706,258
Capital appropriations		21,328,224		11,720,889	16,413
Increase in net position		21,255,322		12,903,105	1,722,671
Net position, beginning of the year		36,946,549	-	24,043,444	22,320,773
Net position, end of the year	\$ <u></u>	58,201,871	\$	36,946,549 \$	24,043,444

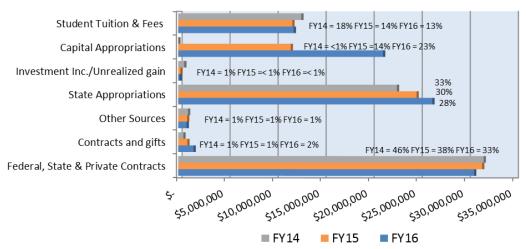
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# Management's Discussion and Analysis (Unaudited) - Continued

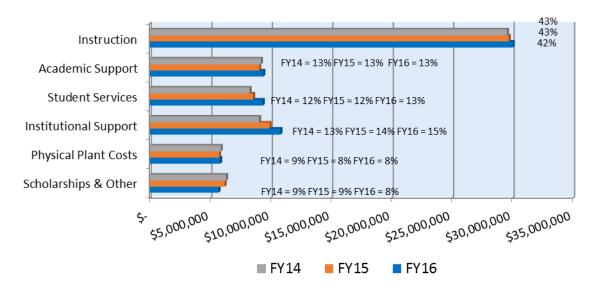
# June 30, 2016 and 2015

#### Financial Analysis - Continued

FY14 - FY16 Comparison of Revenues by Source



FY14 - FY16
Comparison of Operating Expenses by Function



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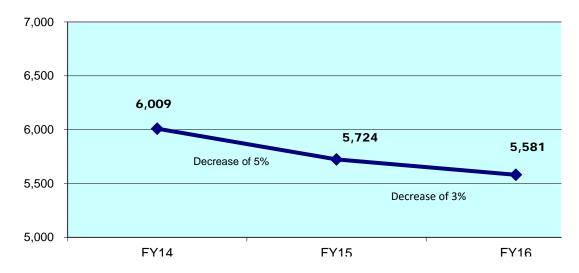
# Management's Discussion and Analysis (Unaudited) - Continued

# June 30, 2016 and 2015

#### **Financial Analysis - Continued**

The College continues to examine revenue diversification and cost containment due to financial pressure from increased cost of compensation and benefits, and the need to continue investing in technology to support teaching and learning. Student tuition and fees, state appropriations, and federal financial aid remain the primary sources of funding for the College. Gross student tuition and fees in Fiscal Year 2016 increased by approximately 2% from Fiscal Year 2015 tuition and fees due to a slight fee increase. While there was a modest student fee increase of \$7.00 per credit during this time, there was also a decrease in enrollment; a trend shared by most Massachusetts Community Colleges. State appropriations increased 5.7% from Fiscal Year 2016 to 2015, this increase was due to a new funding formula state appropriation that was allocated to the College. The careful use of revenues generated by tuition and fees, and state appropriations ensures that the mission statement of the College was followed, and that students would continue to receive a high quality of education and services.

# Student FTE



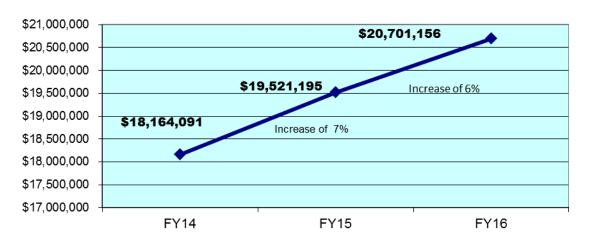
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# Management's Discussion and Analysis (Unaudited) - Continued

# June 30, 2016 and 2015

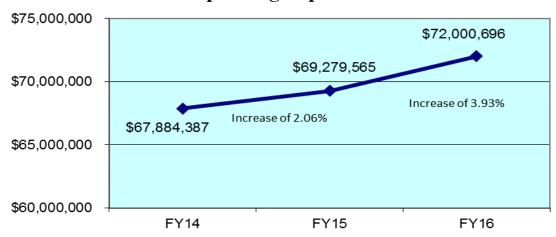
# **Financial Analysis - Continued**

# Unrestricted State Appropriation



Operating expenses increased slightly during the same time frame. This is primarily due contractual obligations. In Fiscal Year 2016 operating expenses increased 3.93% from 2015.

# **Operating Expenses**



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# Management's Discussion and Analysis (Unaudited) - Continued

June 30, 2016 and 2015

## **Loss from Operations**

It is the nature of public higher education institutions to incur a loss from operations because the state appropriation is presented as nonoperating income. The Commonwealth's Board of Higher Education establishes tuition charges. The College sets fees and other charges. The College, with the purpose of balancing educational and operating needs with tuition and fee revenue, approves the budgets to mitigate losses after appropriations.

#### **State Appropriations**

Unless otherwise permitted by the Massachusetts Legislature, the College is required to remit tuition to the Commonwealth. Therefore, the College collects student tuition on behalf of the Commonwealth and remits it to the Commonwealth's General Fund. There is no direct connection between the amount of tuition revenues collected by the College and the amount of state funds appropriated in any given year. The following details the Commonwealth's unrestricted appropriations received by the College for the fiscal years ended June 30, 2016, 2015 and 2014:

	<u>2016</u>	<u>2015</u>	<u>2014</u>
Gross Commonwealth unrestricted appropriations:	\$ 20,701,156	\$ 19,796,604	\$ 18,164,091
Plus: fringe benefits	5,977,907	5,358,592	4,678,371
Less: tuition remitted	(391,649)	(438,835)	(491,203)
Less: 9C reduction	<del>-</del>	(275,409)	<del>_</del>
Net Commonwealth Support	<u>\$ 26,287,414</u>	\$ 24,440,952	\$ 22,351,259

\*The Commonwealth pays the fringe benefit cost for College employees paid from Commonwealth appropriations. Therefore, such fringe benefit support is added to the "State Appropriations" financial statement line item as presented in the above table. The College pays the Commonwealth for the fringe benefit cost of employees paid from funding sources other than the State's appropriations.

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# Management's Discussion and Analysis (Unaudited) - Continued

June 30, 2016 and 2015

#### **Capital Assets and the Debts of the College**

Capital Assets: Bristol Community College's investment in capital assets, net of related liabilities, as of June 30, 2016 and 2015, amounts to \$46,582,067 and \$26,724,806, respectively, net of accumulated depreciation. This investment in capital assets includes land, buildings and improvements, and furnishings and equipment. Capital assets increased during the year ended June 30, 2016 by 74% or \$19,857,261. This was primarily the result of the increased addition of the work in progress recorded for the new John J. Sbrega Health and Science Building. Capital assets increased for the year ended June 30, 2015 by 73% or \$11,318,053. This was primarily the result of the initial work in progress recorded for the John J. Sbrega Health and Science Building. All capital asset purchases are pre-approved by the Board of Trustees and are included in the College's Operating Budget submitted to the Board of Higher Education and the Commonwealth's Fiscal Affairs Division. Additional information about Bristol Community College's capital assets can be found in note 7 on pages 32-33 of this report.

The College has substantially completed a 50,000 square foot Health and Science Building. This building is a multiple award winning zero net energy building. It is certified as LEAD Platinum. This building contains new facilities for allied health programs including nursing and dental hygiene. It also included six new science labs.

In an effort to be accessible and affordable to our service area, the College opened a new Center in Taunton MA. This 26,000 square foot facility has experienced immediate enrollment growth.

#### **Economic Factors and Next Year's Tuition and Student Fee Rates**

In Fiscal Year 2016, the Commonwealth continued to experience a level economic growth. The College's Unrestricted State Appropriation increased \$1,846,462 from Fiscal Year 2015 to FY2016 due primarily to approximately \$905,000 additional Funding Formula State Appropriation and an increase in the fringe rate. Initial projections for Fiscal Year 2017 are flat to slightly increased revenue projections for the Commonwealth.

#### **Request for Information**

This financial report is designed to provide a general overview of Bristol Community College's finances for all those with an interest in the College's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Comptroller, Bristol Community College, 777 Elsbree Street, Fall River, Massachusetts 02720.

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**Statements of Net Position** 

June 30, 2016 and 2015

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#### **Statements of Net Position**

#### June 30,

#### Assets and Deferred Outflows of Resources

	Primary Government		Component Unit		
	2016 College	2015 College	2016 Foundation	2015 Foundation	
Current Assets:					
Cash and equivalents (Note 2)	\$ 11,487,077	\$ 9,815,111	\$ 3,566,901	\$ 1,523,693	
Cash held by State Treasurer (Note 3)	1,092,128	795,867	-	-	
Investments (Note 2)	14,362,034	14,193,270	2,005,852	3,583,540	
Accounts receivable, net (Note 4)	4,617,153	4,546,393	13,823	15,107	
Contributions receivable, current portion (Note 5)	-	-	965,769	562,076	
Other current assets	66,652	41,771	47,493	47,199	
<b>Total Current Assets</b>	31,625,044	29,392,412	6,599,838	5,731,615	
Non-Current Assets:					
Investments (Note 2)	-	-	7,733,728	7,588,653	
Contributions receivable, net of current portion (Note 5)	-	-	867,022	1,356,596	
Notes receivable (Note 6)	-	-	46,596	53,592	
Capital assets, net of accumulated depreciation (Note 7)	46,582,067	26,724,806	3,946,711	4,120,428	
<b>Total Non-Current Assets</b>	46,582,067	26,724,806	12,594,057	13,119,269	
<b>Total Assets</b>	78,207,111	56,117,218	19,193,895	18,850,884	
Deferred Outflows of Resources:					
Change in plan actuarial assumptions (Note 9)	2,044,738	72,973	-	-	
Change in proportion due to internal allocation (Note 9)	1,191,599	-	-	-	
Difference between expected and actual experience (Note 9)	233,385	-	-	-	
Contributions made after the measurment date (Note 9)	550,021	649,384			
<b>Total Deferred Outflows of Resources</b>	4,019,743	722,357			

Total Assets and Deferred Outflows of Resources <u>\$ 82,226,854</u> <u>\$ 56,839,575</u> <u>\$ 19,193,895</u> <u>\$ 18,850,884</u>

#### Liabilities, Deferred Inflows of Resources and Net Position

		Primary G	Government Cor		nponent Unit	
Secounts payable and accrued liabilities (Note 3)   \$2,158,936   \$898,034   \$62,743     Accrued payroll (Note 3)   \$2,247,474   \$3,499,111   \$-\$   \$-\$     Compensated absences (Note 8)   \$2,995,227   \$2,975,649   \$-\$   \$-\$     Workers' compensation (Note 8)   \$45,423   \$5,8,24   \$-\$   \$-\$     Workers' compensation (Note 8)   \$45,423   \$5,8,24   \$-\$   \$-\$     Students' deposits and unearmed revenues   \$2,282,633   \$2,071,669   \$-\$   \$-\$     Funds held for others   \$96,903   \$92,298   \$-\$   \$-\$     Unearmed rental income   \$-\$   \$-\$   \$91,654   \$91,076     Current portion of mortgage payable (Note 13)   \$-\$   \$-\$   \$114,905   \$108,239     Total Current Liabilities   \$9,826,596   \$9,564,211   \$1,104,593   \$262,049      Non-Current Liabilities:   \$827,531   \$980,198   \$-\$   \$-\$     Workers' compensation (Note 8)   \$176,155   \$183,249   \$-\$   \$-\$     Mortgage payable (Note 13)   \$176,155   \$183,249   \$-\$   \$-\$     Mortgage payable (Note 13)   \$11,807,041   \$-\$   \$-\$     Mortgage payable (Note 13)   \$11,807,041   \$-\$   \$-\$     Mortgage payable (Note 13)   \$11,807,041   \$-\$   \$-\$     Total Non-Current Liabilities   \$22,637,323   \$17,219,269   \$4,070,181   \$3,342,533      Deferred Inflows of Resources:   \$1380,727   \$7,655,058   \$2,965,588   \$3,080,484    Total Liabilities   \$22,637,323   \$17,219,269   \$4,070,181   \$3,342,533      Deferred Inflows of Resources   \$1,387,660   \$2,673,757   \$-\$   \$-\$     Changes in proportion (Note 9)   \$98,375   \$1,261,361   \$-\$   \$-\$     Service concession revenue applicable to future years (Note 10)   \$8,8375   \$1,261,361   \$-\$   \$-\$     Service concession revenue applicable to future years (Note 10)   \$8,8375   \$1,261,361   \$-\$   \$-\$     Total Deferred Inflows of Resources   \$1,387,660   \$2,673,757   \$-\$   \$-\$     Nonexpendable   \$1,739   \$15,157   \$7,183,255   \$4,825,757     Expendable   \$1,739   \$15,157   \$7,183,255   \$4,825,757     Expendable   \$1,739   \$15,157   \$7,183,255   \$4,825,757     Expendable   \$1,739   \$1,157   \$7,183,259   \$4,270,2745   \$4,275,757     Chall Note Positi						
Accrued payroll (Note 3)		ф. <b>2.15</b> 9.026	Ф 060.660	Φ 000.034	© (2.742	
Compensated absences (Note 8)	1 7	. , ,	,	\$ 898,034	\$ 62,743	
Workers' compensation (Note 8)	1 2 1			-	-	
Students' deposits and unearned revenues   96,903   92,298     -	1 '	, ,		-	-	
Funds held for others Unearmed rental income Current portion of mortgage payable (Note 13)  Total Current Liabilities  Section 114,005  Total Current Liabilities  Compensated absences (Note 8) Section 128,230  Non-Current Liabilities:  Compensated absences (Note 8) Section 128,230  Nortgage payable (Note 13) Note possibility (Note 9) Section 118,007,041 Section 128,008,0484  Total Non-Current Liabilities  Difference between projected and actual earnings on plan investments (Note 9) Service concession revenue applicable to future years (Note 10) Service concession revenue applicable to future years (Note 10)  Nonexpendable Expendable Unrestricted (Note 12)  Total Net Position  Total Net Position  Total Net Position  Section 117,349 Section 128,235  Total Net Position  Total Net Position  Section 117,349 Section 128,235  Total Net Position  Total Net Position  Section 117,349 Section 128,235  Total Net Position  Total Net Position  Section 117,349 Section 117,34		,		_	_	
Unearmed rental income				_	_	
Current portion of mortgage payable (Note 13)		70,703	72,276	91 654	91.076	
Non-Current Liabilities   9,826,596   9,564,211   1,104,593   262,049		-	_	. ,	- ,	
Non-Current Liabilities:   Compensated absences (Note 8)   827,531   980,198       Workers' compensation (Note 8)   176,155   183,249   2,965,588   3,080,484     Net pension liability (Note 9)   11,807,041   6,491,611       Total Non-Current Liabilities   12,810,727   7,655,058   2,965,588   3,080,484     Total Liabilities   22,637,323   17,219,269   4,070,181   3,342,533     Deferred Inflows of Resources:		0.004.504				
Compensated absences (Note 8)	Total Current Liabilities	9,826,596	9,564,211	1,104,593	262,049	
Workers' compensation (Note 8) Mortgage payable (Note 13)         176,155 (A91,041)         183,249 (A91,611)         2,965,588 (A91,081)         3,080,484 (A91,611)         2,965,588 (A91,611)         3,080,484 (A91,611)         2,965,588 (A91,611)         3,080,484 (A91,611)         2,965,588 (A91,611)         3,080,484 (A91,611)	Non-Current Liabilities:					
Mortgage payable (Note 13)   1,807,041   6,491,611   - 2,965,588   3,080,484     Net pension liability (Note 9)   11,807,041   6,491,611   - 2,965,588   3,080,484     Total Non-Current Liabilities   12,810,727   7,655,058   2,965,588   3,080,484     Total Liabilities   22,637,323   17,219,269   4,070,181   3,342,533     Deferred Inflows of Resources:    Difference between projected and actual earnings on plan investments (Note 9)   339,285   1,332,396   - 3,242,533     Changes in proportion (Note 9)   988,375   1,261,361   - 3,243,243     Service concession revenue applicable to future years (Note 10)   60,000   80,000   - 3,243,243     Total Deferred Inflows of Resources   1,387,660   2,673,757   - 3,243,243     Restricted (Note 11):	Compensated absences (Note 8)	827,531	980,198	-	-	
Net pension liability (Note 9)		176,155	183,249	2 045 500	2 090 494	
Total Liabilities   22,637,323   17,219,269   4,070,181   3,342,533		11,807,041	6,491,611	2,905,588	3,080,484	
Deferred Inflows of Resources:   Difference between projected and actual earnings on plan investments (Note 9)   339,285   1,332,396   -   -   -     Changes in proportion (Note 9)   988,375   1,261,361   -     Service concession revenue applicable to future years (Note 10)   60,000   80,000   -   -   -     Total Deferred Inflows of Resources   1,387,660   2,673,757   -   -   -     Net Position:   Investment in capital assets, net   46,582,067   26,724,806   866,218   931,714     Restricted (Note 11):	Total Non-Current Liabilities	12,810,727	7,655,058	2,965,588	3,080,484	
Difference between projected and actual earnings on plan investments (Note 9)  Changes in proportion (Note 9)  Service concession revenue applicable to future years (Note 10)  Total Deferred Inflows of Resources  1,387,660  2,673,757  -  Total Deferred Inflows of Resources  Net Position:  Investment in capital assets, net Restricted (Note 11):  Nonexpendable  Nonexpendable  117,349  151,157  1,422,745  8,217,081  Unrestricted (Note 12)  11,502,455  10,070,586  1,651,496  15,103,714  15,508,351  Total Net Position  58,201,871  36,946,549  15,123,714  15,508,351	Total Liabilities	22,637,323	17,219,269	4,070,181	3,342,533	
Dan investments (Note 9)   339,285   1,332,396   -   -   -	Deferred Inflows of Resources:					
Changes in proportion (Note 9)         988,375         1,261,361         -           Service concession revenue applicable to future years (Note 10)         60,000         80,000         -         -           Total Deferred Inflows of Resources         1,387,660         2,673,757         -         -           Net Position:         Investment in capital assets, net Restricted (Note 11):         46,582,067         26,724,806         866,218         931,714           Nonexpendable Expendable         -         -         5,183,255         4,825,757           Expendable Unrestricted (Note 12)         117,349         151,157         7,422,745         8,217,081           Unrestricted (Note 12)         11,502,455         10,070,586         1,651,496         1,533,799           Total Net Position         58,201,871         36,946,549         15,123,714         15,508,351	Difference between projected and actual earnings on					
Service concession revenue applicable to future years (Note 10)   60,000   80,000   -   -   -	plan investments (Note 9)	339,285	1,332,396	-	-	
Total Deferred Inflows of Resources         1,387,660         2,673,757         -         -           Net Position:         Investment in capital assets, net Restricted (Note 11):         46,582,067         26,724,806         866,218         931,714           Nonexpendable Expendable Unrestricted (Note 12)         117,349         151,157         7,422,745         8,217,081           Unrestricted (Note 12)         11,502,455         10,070,586         1,651,496         1,533,799           Total Net Position         58,201,871         36,946,549         15,123,714         15,508,351	Changes in proportion (Note 9)	988,375	1,261,361	-		
Net Position:         Investment in capital assets, net Restricted (Note 11):       46,582,067       26,724,806       866,218       931,714         Nonexpendable Expendable Unrestricted (Note 12)       -       -       5,183,255       4,825,757         Expendable Unrestricted (Note 12)       117,349       151,157       7,422,745       8,217,081         Unrestricted (Note 12)       11,502,455       10,070,586       1,651,496       1,533,799         Total Net Position       58,201,871       36,946,549       15,123,714       15,508,351	Service concession revenue applicable to future years (Note 10)	60,000	80,000			
Investment in capital assets, net Restricted (Note 11):       46,582,067       26,724,806       866,218       931,714         Nonexpendable Expendable Unrestricted (Note 12)       -       -       -       5,183,255       4,825,757         Expendable Unrestricted (Note 12)       117,349       151,157       7,422,745       8,217,081         Unrestricted (Note 12)       11,502,455       10,070,586       1,651,496       1,533,799         Total Net Position       58,201,871       36,946,549       15,123,714       15,508,351	<b>Total Deferred Inflows of Resources</b>	1,387,660	2,673,757	<u>-</u>	=	
Investment in capital assets, net Restricted (Note 11):       46,582,067       26,724,806       866,218       931,714         Nonexpendable Expendable Unrestricted (Note 12)       -       -       -       5,183,255       4,825,757         Expendable Unrestricted (Note 12)       117,349       151,157       7,422,745       8,217,081         Unrestricted (Note 12)       11,502,455       10,070,586       1,651,496       1,533,799         Total Net Position       58,201,871       36,946,549       15,123,714       15,508,351	Net Position:					
Restricted (Note 11):         Nonexpendable       -       -       5,183,255       4,825,757         Expendable       117,349       151,157       7,422,745       8,217,081         Unrestricted (Note 12)       11,502,455       10,070,586       1,651,496       1,533,799         Total Net Position       58,201,871       36,946,549       15,123,714       15,508,351		46,582,067	26,724,806	866,218	931.714	
Expendable Unrestricted (Note 12)         117,349         151,157         7,422,745         8,217,081           Total Net Position         58,201,871         36,946,549         15,123,714         15,508,351           Total Liabilities, Deferred Inflows of Resources	*	.,,	.,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,	
Expendable Unrestricted (Note 12)         117,349         151,157         7,422,745         8,217,081           Total Net Position         58,201,871         36,946,549         15,123,714         15,508,351           Total Liabilities, Deferred Inflows of Resources	Nonexpendable	_	_	5.183.255	4 825 757	
Unrestricted (Note 12)         11,502,455         10,070,586         1,651,496         1,533,799           Total Net Position         58,201,871         36,946,549         15,123,714         15,508,351           Total Liabilities, Deferred Inflows of Resources	*	117.349	151.157	, ,		
Total Liabilities, Deferred Inflows of Resources	•	,	,	, ,		
	Total Net Position	58,201,871	36,946,549	15,123,714	15,508,351	
	Total Liabilities Deferred Inflams of Pessages					
	·	\$ 82,226,854	\$ 56,839,575	\$ 19,193,895	\$ 18,850,884	

(an Agency of the Commonwealth of Massachusetts)

## Statements of Revenues, Expenses and Changes in Net Position

## For the Years Ended June 30,

	Primary G	Primary Government		Component Unit		
	2016 College	2015 College	2016 Foundation	2015 Foundation		
Operating Revenues: Tuition and fees Less: scholarship allowances	\$ 31,194,237 (19,159,223)	\$ 30,522,968 (18,635,981)	\$ - -	\$ -		
Net student tuition and fees	12,035,014	11,886,987		_		
Federal grants and contracts State grants and contracts Private grants and contracts Other sources	26,069,803 3,747,245 979,299 879,513	25,996,164 4,095,579 1,542,822 931,803	611,372	549,855		
<b>Total Operating Revenues</b>	43,710,874	44,453,355	611,372	549,855		
Operating Expenses (Note 15): Instruction Academic support Student services Scholarships and fellowships Operation and maintenance of plant Institutional support Fundraising Depreciation Other operating expenses  Total Operating Expenses  Net Operating Loss  Non-Operating Revenues (Expenses): State appropriations, net (Note 17) Contributions to College Gifts and contributions Net investment income	30,150,402 9,640,274 9,574,754 5,713,069 4,529,768 11,065,013 1,327,416 ————————————————————————————————————	29,712,250 9,080,569 8,576,767 6,221,868 4,516,462 9,934,578 1,237,071 	244,283 237,933 173,717 101,601 757,534 (146,162) (1,602,491) 847,309 147,236	197,017 114,594 173,717 96,625 581,953 (32,098) (953,972) 4,012,271 231,004		
Total Net Non-Operating Revenues (Expenses)	28,216,920	26,008,426	(607,946)	3,289,303		
Net Income (Loss) Before Other Revenues (Expenses)	(72,902)	1,182,216	(754,108)	3,257,205		
Other Revenues: Capital appropriations (Note 17) Additions to permanent endowments	21,328,224	11,720,889	369,471	41,267		
<b>Total Increase (Decrease) in Net Position</b>	21,255,322	12,903,105	(384,637)	3,298,472		
Net Position, Beginning of Year	36,946,549	24,043,444	15,508,351	12,209,879		
Net Position, End of Year	<u>\$ 58.201.871</u>	\$ 36,946,549	<b>\$ 15.123.714</b>	<u>\$ 15,508,351</u>		

The accompanying notes are an integral part of the financial statements.

(an Agency of the Commonwealth of Massachusetts)

## **Statements of Cash Flows**

# For the Years Ended June 30,

	College	
	<u>2016</u>	<u>2015</u>
Cash Flows from Operating Activities:		
Tuition and student fees	\$ 11,964,012	\$ 11,172,814
Grants and contracts	30,687,598	32,032,807
Payments to suppliers	(11,138,560)	(10,858,983)
Payments to employees	(46,938,493)	(45,306,378)
Payments to students	(5,713,069)	(6,221,868)
Income from other sources	<u>879,513</u>	931,803
Net Cash Applied to Operating Activities	(20,258,999)	(18,249,805)
Cash Flows from Non-Capital Financing Activities:		
State appropriations	20,873,421	20,173,532
Tuition remitted to state	(391,649)	(438,835)
9C reduction payment	-	(275,409)
Gifts and grants received for other than capital purposes	1,602,491	953,972
Funds held for others	13,431	13,690
Net Cash Provided by Non-Capital Financing Activities	22,097,694	20,426,950
Cash Flows from Capital and Related Financing Activity:		
Capital appropriations	300,584	-
Purchases of capital assets	(157,038)	(834,236)
Net Cash Provided by (Applied to) Capital and Related Financing Activities	143,546	(834,236)
Cash Flows from Investing Activities:		
Purchase of investments	(168,764)	(533,311)
Interest on investments	154,750	236,575
Net Cash Applied to Investing Activities	(14,014)	(296,736)
Net Increase in Cash and Equivalents	1,968,227	1,046,173
Cash and Equivalents, Beginning of Year	10,610,978	9,564,805
Cash and Equivalents, End of Year	<u>\$ 12,579,205</u>	<u>\$ 10,610,978</u>

(an Agency of the Commonwealth of Massachusetts)

# **Statements of Cash Flows - Continued**

# For the Years Ended June 30,

	<b>College</b>		
Reconciliation of Net Operating Loss to Net Cash	<u>2016</u>	<u>2015</u>	
Applied to Operating Activities:			
Net operating loss	\$ (28,289,822)	\$ (24,826,210)	
Adjustments to reconcile net loss to net cash applied to operating activities:			
Depreciation	1,327,416	1,237,071	
Fringe benefits provided by the State	5,977,907	5,358,592	
Bad debts	291,130	325,443	
Deferred inflows of resources - service concession revenue	(20,000)	(20,000)	
Changes in assets and liabilities:			
Accounts receivable	(361,890)	(49,010)	
Other current assets	(24,881)	2,367	
Accounts payable and accrued liabilities	44,639	360,600	
Accrued compensated absences and workers' compensation	(157,584)	57,363	
Students' deposits and unearned revenues	202,139	(246,921)	
Net pension activity	751,947	(449,100)	
Net Cash Applied to Operating Activities	<b>\$</b> (20,258,999)	\$ (18,249,805)	
Summary of Cash and Equivalents, End of Year:			
Cash and equivalents	\$ 11,487,077	\$ 9,815,111	
Cash held by State Treasurer	1,092,128	795,867	
Total	<u>\$ 12,579,205</u>	\$ 10,610,978	
Non-Cash Transactions:			
Fringe benefits provided by the State	<b>\$</b> 5,977,907	<u>\$ 5,358,592</u>	
Capital improvements provided by capital appropriations	<b>\$ 21,328,224</b>	<u>\$ 11,720,889</u>	

The accompanying notes are an integral part of the financial statements.

(an Agency of the Commonwealth of Massachusetts)

#### **Notes to the Financial Statements**

June 30, 2016 and 2015

#### Note 1 - **Summary of Significant Accounting Policies**

#### Organization

Bristol Community College (the "College") is a state-supported comprehensive twoyear college that offers a quality education leading to associate degrees in the arts and sciences, as well as one-year certificate programs. With campuses located in Fall River, Massachusetts and New Bedford, Massachusetts, along with other satellite campuses, the College provides instruction and training in a variety of liberal arts, allied health, engineering technologies, and business fields of study. The College's mission is to provide educational, occupational, and cultural opportunities for an academically, economically and culturally diverse population. The College also offers, through the Center for Business and Industry, noncredit courses, as well as community service programs. The College is accredited by the New England Association of Schools and Colleges.

#### Basis of Presentation

The accompanying financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America, as prescribed by the Governmental Accounting Standards Board ("GASB"). Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue, as soon as all eligibility requirements have been met.

The College's policy is to define operating activities in the statements of revenues, expenses and changes in net position as those that generally result from exchange transactions such as the payment received for services and payment made for the purchase of goods and services. Certain other transactions are reported as non-operating activities. These non-operating activities include the College's operating and capital appropriations from the Commonwealth of Massachusetts (the "Commonwealth"), net investment income, gifts, and interest expense.

(an Agency of the Commonwealth of Massachusetts)

#### **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 1 - Summary of Significant Accounting Policies - Continued

#### Basis of Presentation - Continued

Bristol Community College Foundation (the "Foundation") is a legally separate tax-exempt component unit of Bristol Community College. The Foundation acts primarily as a fund-raising organization to supplement the resources that are available to the College in support of its programs. The Board of the Foundation is self-perpetuating and primarily consists of graduates and friends of the College. Although the College does not control the timing or the amount of receipts from the Foundation, the majority of resources received or held by the Foundation are restricted to the activities of the College by the donors. Because these resources held by the Foundation can only be used by or are for the benefit of the College, the Foundation is considered a component unit of the College and is discretely presented in the College's financial statements.

The Foundation is a not-for-profit corporation established in August 1980. The Foundation was established to promote and support the furtherance of the educational and cultural mission of Bristol Community College. The Foundation is located at the College's Fall River campus. The Foundation is considered a component unit of the College because of the nature and significance of its relationship with the College, and is therefore discretely presented in the College's financial statements.

During the years ended June 30, 2016 and 2015, the Foundation distributed \$1,602,491 and \$953,972, respectively, to the College for both restricted and unrestricted purposes.

In reliance on the guidance issued by the Massachusetts Board of Higher Education, the College and its discretely presented component unit have classified the prior matching contributions from the Commonwealth of Massachusetts to the Endowment Incentive Program in accordance with either the donor's original intent or the previously issued guidance. Accordingly, these amounts may be classified as restricted nonexpendable, restricted expendable, or unrestricted.

The complete financial statements for the Foundation can be obtained from Bristol Community College Foundation, 777 Elsbree Street, Fall River, MA 02720.

(an Agency of the Commonwealth of Massachusetts)

#### **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 1 - Summary of Significant Accounting Policies - Continued

#### Net Position

Resources are classified for accounting purposes into the following four net position categories:

**Investment in capital assets, net:** Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, repair, or improvement of those assets.

**Restricted - nonexpendable:** Net position subject to externally imposed conditions that the College must maintain in perpetuity.

**Restricted - expendable:** Net position whose use is subject to externally imposed conditions that can be fulfilled by the actions of the College or by the passage of time.

**Unrestricted:** All other categories of net position. Unrestricted net position may be designated by actions of the College's Board of Trustees.

The College has adopted a policy of generally utilizing restricted - expendable funds, when available, prior to unrestricted funds.

#### Trust Funds

In accordance with the requirements of the Commonwealth of Massachusetts, the College's operations are accounted for in several trust funds. All of these trust funds have been consolidated and are included in these financial statements.

#### Cash and Equivalents

The College considers all highly liquid debt instruments purchased with an original maturity date of three months or less, and cash and deposits held by agencies of the state on behalf of the College to be cash equivalents.

# Investments

Investments in marketable securities are stated at fair value. The College has no donor-restricted endowments.

(an Agency of the Commonwealth of Massachusetts)

#### **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

#### Note 1 - Summary of Significant Accounting Policies - Continued

#### Capital Assets

Real estate assets, including improvements, are generally stated at cost. Furnishings, equipment, and art collection items are stated at cost at date of acquisition or, in the case of gifts, at fair value at date of donation. In accordance with the state's capitalization policy, only those items with a unit cost of more than \$50,000 are capitalized. Interest costs on debt related to capital assets are capitalized during the construction period. College capital assets, with the exception of land, art sculpture and construction in progress, are depreciated on a straight-line basis over their estimated useful lives, which range from 3 to 40 years.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

#### Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Massachusetts State Employees' Retirement System plan ("SERS") and the additions to/deductions from SERS' fiduciary net position have been determined on the same basis as they are reported by SERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### Fringe Benefits

The College participates in the Commonwealth's Fringe Benefit programs, including health insurance, unemployment, pension, workers' compensation and certain post-retirement benefits. Health insurance, unemployment and pension costs are billed through a fringe benefit rate charged to the College.

#### **Compensated Absences**

Employees earn the right to be compensated during absences for vacation and sick leave. Accrued vacation is the amount earned by all eligible employees through June 30, 2016 and 2015. The accrued sick leave balance represents 20% of amounts earned by those employees with 10 or more years of state service at June 30, 2016 and 2015. Upon retirement, these employees are entitled to receive payment for this accrued balance.

(an Agency of the Commonwealth of Massachusetts)

#### **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 1 - Summary of Significant Accounting Policies - Continued

#### Allowance for Doubtful Accounts

Accounts receivable are periodically evaluated for collectability based on past history with students. Provisions for losses on loans receivable of the College are determined on the basis of loss experience, known and inherent risks in the loan portfolio, the estimated value of underlying collateral and current economic conditions. Based on a periodic review of its receivables, the Foundation has determined that all receivables are materially collectible and that therefore an allowance for uncollectible amounts at June 30, 2016 and 2015 is unnecessary.

#### Workers' Compensation

The Commonwealth provides workers' compensation coverage to its employers on a self-insured basis. The Commonwealth requires the College to record its portion of the workers' compensation in its records. Workers' compensation costs are actuarially determined based on the College's actual experience.

#### Students' Deposits and Unearned Revenue

Deposits and advance payments received for tuition and fees related to certain summer programs and tuition received for the following academic year are deferred and recorded as revenues when earned.

#### **Student Tuition and fees**

Student tuition and fees are presented net of scholarships and fellowships applied to students' accounts. Certain other scholarship amounts are paid directly to, or refunded to, students and are generally reflected as expenses.

#### Tax Status

The College is an agency of the Commonwealth of Massachusetts and is therefore generally exempt from income taxes under Section 115 of the Internal Revenue Code.

(an Agency of the Commonwealth of Massachusetts)

#### **Notes to the Financial Statements - Continued**

June 30, 2016 and 2015

# Note 1 - Summary of Significant Accounting Policies - Continued

#### *Use of Estimates*

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### New Governmental Accounting Pronouncements

Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions - GASB Statement 75, is effective for periods beginning after June 15, 2017. This Statement replaces Statement 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pension Plans and Statement 57, OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans. The objective of Statement 75 is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions ("OPEB"). It also requires additional information by state and local governmental employers about financial support for OPEB that is provided by other entities. The Statement establishes standards for recognizing and measuring liabilities, deferred outflows and inflows of resources, and expense/expenditures. GASB 75 also identifies the assumptions and methods that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value and attribute that present value to periods of employee service for defined benefit OPEB. Management has not yet evaluated the effects of the implementation of this statement.

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#### **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

### Note 2 - Cash and Investments

#### Overall Deposits and Investments Descriptions

Deposits and investments consist of the following at June 30:

		2016	2015
Cash in banks		\$ 11,487,077	\$ 9,815,111
Investments:			
Certificates of deposit		4,237,723	4,850,406
Bond mutual funds		5,220,707	4,888,043
Stock mutual funds		4,767,765	4,326,193
Money market funds		135,839	128,628
	Total investments	14,362,034	14,193,270
	Total cash in banks and investments	\$ 25,849,111	\$ 24,008,381

#### Custodial Risk

Custodial credit risk is the risk that, in the event of a bank failure, the College's deposits might not be recovered. Deposits are made in domestic banks that are federally insured with supplemental insurance for those accounts exceeding the federally insured limits. The College's bank balances at June 30, 2016 and 2015 were \$2,969,519 and \$3,474,594, respectively, and were not exposed to custodial credit risk as uninsured and uncollateralized.

Total cash deposited with one financial institution, including sweep and checking accounts, aggregates approximately \$9,867,000 and \$6,841,000 or 78% and 69% at June 30, 2016 and 2015, respectively, of total cash and equivalents. These deposits are secured by an irrevocable stand-by letter of credit issued by the Federal Home Loan Bank of Pittsburgh up to an aggregate amount of \$13,000,000 providing a scope of coverage substantially the same as that provided by federal deposit insurance and thus not exposed to custodial credit risk.

#### Concentration of Credit Risk

There was no concentration of credit risk at June 30, 2016. At June 30, 2015, two financial institutions held investments of the College with a fair market value of 5% to 8% of total investments representing an aggregate of 13% of the College's investments. Certificates of deposits are made in domestic banks that are federally insured with supplemental insurance for those accounts exceeding the federally insured limits.

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#### **Notes to the Financial Statements - Continued**

June 30, 2016 and 2015

# Note 2 - Cash and Investments - Continued

#### **Investment Policy**

In accordance with Chapter 15A of the Massachusetts General Laws, the Board of Trustees has adopted an investment policy that applies to locally held funds that are not appropriated by the state legislature or derived from federal allocations. The principle objectives of the investment policy are: (1) preservation of capital and safety of principal, (2) minimizing price volatility, (3) liquidity, (4) return on investment, and (5) diversification. Permissible deposits and investments are as follows:

*Cash:* Domestic banks, federal savings and loan institutions, and credit unions that are federally insured and Massachusetts banks with supplemental insurance for those accounts exceeding the federally insured limits to a maximum of \$1,000,000. Accounts are allowed to go slightly above insured rates for accrued interest.

*Investments:* Obligations issued or guaranteed as to principal and interest by the U.S. Government, its agencies or instrumentalities, corporate obligations that are rated A or better by Standard and Poor's Corporation, or A or better by Moody's Investors Services; commercial paper rated A-1 by Standard and Poor's Corporation or P-1 by Moody's Commercial Paper Record, or guaranteed through a letter of credit arrangement with a major financial institution, repurchase agreements, mutual funds and equity securities.

(an Agency of the Commonwealth of Massachusetts)

# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 2 - Cash and Investments - Continued

# Deposits, Investments and Maturities

The College's investments and maturities inferring risk at June 30, consist of:

#### 2016 Investments

Investment type	Fair value	Less than 1	1 to 5	6 to 10	More than 10
Debt securities:					
Certificates of deposit	\$ 4,237,723	\$ 4,237,723	\$ -	\$ -	\$ -
<b>Bond mutual funds</b>	5,220,707	103,201	1,692,097	3,212,798	212,611
	9,458,430	\$ 4,340,924	\$ 1,692,097	\$ 3,212,798	\$ 212,611
Other investments:					
Cash in bank	11,487,077				
Stock mutual funds	4,767,765				
Money market funds	135,839				
Total	\$ 25,849,111				

#### 2015 Investments

	Investment maturities (in years)				
Investment type	Fair value	Less than 1	1 to 5	6 to 10	More than 10
Debt securities:	_				
Certificates of deposit	\$ 4,850,406	\$ 4,850,406	\$ -	\$ -	\$ -
Bond mutual funds	4,888,043	102,737	1,466,818	3,116,878	201,610
	9,738,449	\$ 4,953,143	\$ 1,466,818	\$ 3,116,878	\$ 201,610
Other investments:					
Cash in bank	9,815,111				
Stock mutual funds	4,326,193				
Money market funds	128,628				
Total	\$ 24,008,381				

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#### **Notes to the Financial Statements - Continued**

#### June 30, 2016 and 2015

## Note 2 - Cash and Investments - Continued

#### Deposits, Investments and Maturities - Continued

The credit quality ratings of the College's debt investments are unrated for the years ended June 30, 2016 and 2015. The bond mutual funds are unrated as they represent funds placed with two private investment institutions, Commonfund and Fidelity.

#### Fair Value Hierarchy

The fair value hierarchy categorizes inputs to valuation techniques used to measure fair value into three levels. Level 1 inputs are quoted market prices for identical assets or liabilities in active markets that a government can access at the measurement date. Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for an asset or liability, directly or indirectly. Level 3 inputs are unobservable inputs. The highest priority is assigned to Level 1 inputs and the lowest to Level 3 inputs. If the fair value is measured using inputs from more than one level of the hierarchy, the measurement is considered to be based on the lowest priority input level that is significant to the entire measurement. Valuation techniques used should maximize the use of the observable inputs and minimize the use of unobservable inputs.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The following is a description of the valuation methodologies used for assets at fair value on a recurring basis.

Following is a description of the valuation methodologies used for assets measured at fair value. With the adoption of GASB Statement 72, there have been no changes in the methodologies used to measure fair value.

Registered investment companies: Valued at the daily closing price as reported by the fund. Mutual funds held by the Board of Trustees are open-end mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value ("NAV") and to transact at that price. The mutual funds held by the Board of Trustees are deemed to be actively traded.

Commonfund Investments: Commonfund investments consist of pools of investments managed by an investment management team selected by the Board of Trustees. However, these funds are not available to the general public, but the investment manager does produce a daily price of its pooled investments.

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# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

## Note 2 - Cash and Investments - Continued

Fair Value Hierarchy - Continued

Certificates of Deposit: Valued at the initial investment cost plus accrued interest.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the College believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine if the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following tables set forth, by level, the College's Investments:

	June 30, 2016					
	NAV per share	Level 1	Level 2	Level 3	Total	
Recurring fair value measurements:						
Registered investment companies	\$ -	\$ 10,124,311	\$ -	\$ -	\$ 10,124,311	
Certificate of deposits		4,237,723			4,237,723	
Total marketable securities at fair value	<u>\$</u>	<u>\$ 14,362,034</u>	<u>\$</u>	<u>\$</u>	<u>\$ 14,362,034</u>	
			June 30, 2015			
	NAV per share	Level 1	Level 2	Level 3	Total	
Recurring fair value measurements:						
Registered investment companies	\$ -	\$ 8,892,161	\$ -	\$ -	\$ 8,892,161	
Commonfund: intermediate term fund	450,703	-	-	-	450,703	
Certificate of deposits		4,850,406		- <u>-</u>	4,850,406	
Total marketable securities at fair value	<u>\$ 450,703</u>	<u>\$ 13,742,567</u>	<u>\$</u>	\$ -	<u>\$ 14,193,270</u>	

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#### **Notes to the Financial Statements - Continued**

#### June 30, 2016 and 2015

#### Note 2 - Cash and Investments - Continued

#### **Other Matters**

The College does not have foreign currency investments, securities lending transactions or derivative investments

#### Foundation Investment Policy

The investment objectives for the Foundation's endowment and quasi-endowment assets are to provide income to support current operations and to achieve growth of principal and income over time to preserve or increase purchasing power. Based upon historical evidence, equity investments have produced substantially greater returns net of inflation. As a long-term guideline, equity investments will constitute approximately 65% of endowment assets, up to 25% of which may be invested in international stocks. Fixed-income investments may include short-term money market securities, which have historically produced the lowest return of inflation. Such investments, however, shall be kept at the minimum levels that the Finance Committee considers necessary to meet foreseeable short-term liquidity requirements.

The largest percentage of fixed-income investments shall be invested in portfolios of high-quality corporate bonds and U.S. Treasury securities. These investments may be made through a number of separately managed portfolios offered by professional managers.

The Foundation is the recipient of a 20-year endowment challenge federal grant. The grantor required the Foundation to maintain separate investment accounts for all undistributed funds attributable to this grant for that 20-year period. In addition, the Board of Directors has chosen to establish segregated accounts for three of its largest endowed funds. These accounts are managed and maintained separately and do not participate in the earnings allocation of the Foundation's master investment accounts.

All other funds are invested together in the Foundation's master investment accounts. Total investment return for the year is allocated annually to each fund based upon its weighted average value as a percentage of total fund balance.

The Commonwealth of Massachusetts has enacted the Uniform Prudent Management of Institutional Funds Act. The Foundation has classified as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The

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#### **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

#### Note 2 - Cash and Investments - Continued

#### Foundation Investment Policy - Continued

remaining portion of the donor restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation.

The Foundation has a policy of appropriating for distribution to meet current financial needs without expending more than 5% of the 3-year average market value of all endowments. Certain other endowed funds may be subject to other restrictions including those directed by donor. When economic downturns result in temporarily restricted portions of endowment funds to fall below zero, then the only expenditure allowed by policy is net interest and dividends earned for the prior year.

The Foundation's endowment net assets are those funds that either by donor restriction or Board designation are intended to be invested long-term in order to earn income and to fund programs and awards over a long period or in perpetuity.

#### Foundation Custodial Risk

Money market accounts held with investment portfolios and reported as cash and equivalents are not protected by the Federal Deposit Insurance Corporation.

#### Investments of the Foundation

The Foundation's investments consist of the following at June 30:

	20	16	2015				
	Cost	Fair value	Cost	Fair value			
Beneficial interest in trusts	\$ 642,902	\$ 778,076	\$ 404,936	\$ 557,396			
Equity securities and funds	4,913,836	5,922,934	4,681,316	5,981,454			
Corporate bonds	1,882,290	1,879,011	3,470,291	3,449,541			
Foreign equities	286,103	302,540	367,507	394,031			
Federal obligations	848,872	857,019	795,885	789,771			
Total investments	\$ 8,574,003	\$ 9,739,580	\$ 9,719,935	\$ 11,172,193			

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# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 2 - Cash and Investments - Continued

The following schedules summarize the investment return and its classification in the statement of activities for the years ended June 30:

	2016							
	Unrestricted		Temporarily Restricted		Permanently Restricted			
							Total	
Interest and dividends	\$	44,883	\$	195,496	\$	5,666	\$	246,045
Perpetual trust distributions		40,671		-		-		40,671
Investment fees		(10,189)		(49,164)		(1,353)		(60,706)
Net losses on perpetual trusts		-		-		(17,286)		(17,286)
Realized and unrealized losses		(17,498)		(43,990)		-		(61,488)
Total investment								
return	\$	57,867	\$	102,342	\$	(12,973)	\$	147,236
	2015							
	'-		Te	emporarily	Pe	ermanently		
	Unrestricted		Restricted		Restricted			Total
Interest and dividends	\$	39,572	\$	191,646	\$	4,963	\$	236,181
Perpetual trust distributions		26,647		-		-		26,647
Investment fees		(9,420)		(50,463)		(1,281)		(61,164)
Net losses on perpetual trusts		-		-		(17,980)		(17,980)
Realized and unrealized gains		9,379		37,941				47,320
Total investment								
return	•	66,178	Φ	179,124	Φ	(14,298)	Φ	231,004

Total investments reported are comprised of the following at June 30:

	2016	2015
Investments, current	\$ 2,005,852	\$ 3,583,540
Investments designated long-term	307,656	310,661
Investments restricted for long-term purposes	7,426,072	7,277,992
Total investments	\$ 9,739,580	\$ 11,172,193

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#### **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

## Note 3 - Cash Held by State Treasurer

Accounts payable and accrued salaries to be funded from state-appropriated funds totaled \$1,092,128 and \$795,867 at June 30, 2016 and 2015, respectively. The College has recorded a comparable dollar amount of cash held by the State Treasurer for the benefit of the College, which was subsequently used to pay for such liabilities.

#### Note 4 - Accounts Receivable

Accounts receivable include the following at June 30:

	2016		2015	
Student accounts receivable	\$	2,556,999	\$	2,613,949
Grants receivable		650,615		1,049,986
Other receivables		1,987,193		1,479,073
		5,194,807		5,143,008
Less: allowance for doubtful accounts		(577,654)		(596,615)
	\$	4,617,153	\$	4,546,393

#### **Note 5 - Contributions Receivable**

Contributions receivable of the Foundation are all considered collectable and are as follows at June 30:

	2016		2015
Amounts due in:		_	
Less than one year	\$	969,338	\$ 562,076
One to five years		891,190	1,398,000
		1,860,528	1,960,076
Less: discounts to net present value		27,737	 41,404
	\$	1,832,791	\$ 1,918,672

Pledges receivable with due dates extending beyond one year are discounted using United States Treasury bill rates for similar term investments at the date each pledge is received. The applicable rates at June 30, 2016 and 2015 range from 0.65% to 1.65%.

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# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 6 - **Note Receivable**

The Foundation holds one note receivable, dated June 1, 2011, secured by real estate with compound interest of 6%. The loan agreement is currently in default and a foreclosure complaint was filed August 5, 2016.

## Note 7 - Capital Assets

Capital assets of the College consist of the following at June 30:

	2016						
	Estimated lives (in years)	Beginning balance	Additions	Retirements	Reclassifications	Ending balance	
Non-depreciable:							
Land		\$ 35,825	\$ -	\$ -	\$ -	\$ 35,825	
Art sculpture		98,200	-	-	-	98,200	
Construction in progress		11,722,909	20,188,577	(8,020)	(27,600)	31,875,866	
Total non-depre	ciable	11,856,934	20,188,577	(8,020)	(27,600)	32,009,891	
Depreciable:							
Land improvements	20	2,605,885	-	-	-	2,605,885	
<b>Building, including improvements</b>	20-40	46,511,692	750,889	-	27,600	47,290,181	
Furnishings and equipment							
(including cost of capital leases)	3-10	2,159,477	253,231	-	-	2,412,708	
Leas ehold improvements	5	471,658	<u> </u>		. <u> </u>	471,658	
Total depreciab	le	51,748,712	1,004,120		27,600	52,780,432	
Less: accumulated depreciation:							
Land improvements		(1,121,063	(130,294)	-	-	(1,251,357)	
Building, including improvements		(33,769,622	(926,917)	-	-	(34,696,539)	
Furnishings and equipment		(1,659,993	(175,873)	-	-	(1,835,866)	
Leasehold improvements		(330,162	(94,332)		<u>-</u> _	(424,494)	
Total accumula	ted						
depreciation	on	(36,880,840	(1,327,416)		<u> </u>	(38,208,256)	
Capital assets,	net	\$ 26,724,806	\$19,865,281	\$ (8,020)	<u> </u>	\$ 46,582,067	

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# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 7 - Capital Assets - Continued

	2015						
_	Estimated						
	lives	Beginning					Ending
<u>-</u>	(in years)	balance		Additions	Retirements	$Re\underline{classifications}$	balance
Non-depreciable:							
Land		\$ 35,82	25	\$ -	\$ -	\$ -	\$ 35,825
Art sculpture		98,20	00	-	-	-	98,200
Construction in progress		19,54	13	11,722,909		(19,543)	11,722,909
Total non-deprec	iable	153,56	58	11,722,909		(19,543)	11,856,934
Depreciable:							
Land improvements	20	2,516,33	39	89,546	-	-	2,605,885
Building, including improvements	20-40	46,149,10	)1	343,048	-	19,543	46,511,692
Furnishings and equipment							
(including cost of capital leases)	3-10	1,759,85	56	399,621	-	-	2,159,477
Leasehold improvements	5	471,65	58				471,658
Total depreciable	;	50,896,95	54_	832,215		19,543	51,748,712
Less: accumulated depreciation:							
Land improvements		(993,00	07)	(128,056)	-	-	(1,121,063)
Building, including improvements		(32,865,66	58)	(903,954)	-	-	(33,769,622)
Furnishings and equipment		(1,549,26	54)	(110,729)	-	-	(1,659,993)
Leasehold improvements		(235,83	30)	(94,332)			(330,162)
Total accumulate	d			_			
depreciation	ı	(35,643,76	59)	(1,237,071)			(36,880,840)
Capital assets, ne	et	\$ 15,406,75	53	\$ 11,318,053	\$ -	\$ -	\$ 26,724,806

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# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 7 - Capital Assets - Continued

Capital assets of the Foundation consist of the following at June 30:

	2016					
	Estimated lives (in years)	Beginning balance	Additions	Retirements	Reclassifications	Ending balance
Non-depreciable:						
Land		\$ 940,700	\$ -	\$ -	\$ -	\$ 940,700
Art sculpture		18,000			<u> </u>	18,000
Total non-depreciable		958,700	-	-	-	958,700
Depreciable:						
Land improvements	20	14,813	-	-	-	14,813
<b>Building</b> , including improvements	20-40	4,305,032	-	-	-	4,305,032
Loan costs	25	19,383				19,383
Total depreciable		4,339,228	-	-	-	4,339,228
Less: accumulated depreciation:						
<b>Land improvements</b>		(4,446)	(740)	-	-	(5,186)
Building, including improvements		(1,165,947)	(172,202)	-	-	(1,338,149)
Loan costs		(7,107)	(775)			(7,882)
Total accumulated						
depreciation		(1,177,500)	(173,717)		<u> </u>	(1,351,217)
Capital assets, net		\$ 4,120,428	\$ (173,717)	\$ -	\$ -	\$ 3,946,711

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# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 7 - Capital Assets - Continued

			201:	5		
	Estimated lives (in years)	Beginning balance	Additions	Retirements	Reclassifications	Ending balance
Non-depreciable:						
Land		\$ 940,700	\$ -	\$ -	\$ -	\$ 940,700
Art sculpture		18,000		-		18,000
Total non-depreciable		958,700	-	-	-	958,700
Depreciable:						
Land improvements	20	14,813	-	-	-	14,813
Building, including improvements	20-40	4,305,032	-	-	-	4,305,032
Loan costs	25	19,383			-	19,383
Total depreciable		4,339,228	-	-	-	4,339,228
Less: accumulated depreciation:						
Land improvements		(3,706)	(740)	-	-	(4,446)
Building, including improvements		(993,745)	(172,202)	-	-	(1,165,947)
Loan costs		(6,332)	(775)			(7,107)
Total accumulated						
depreciation		(1,003,783)	(173,717)			(1,177,500)
Capital assets, net		\$ 4,294,145	\$ (173,717)	\$ -	\$ -	\$ 4,120,428

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

## Note 8 - **Long-Term Liabilities**

Long-term liabilities at June 30, consist of the following:

			2016		
	Beginning balance	Additions	Reductions	Ending balance	Current portion
Compensated absences	\$ 3,959,847	\$ -	\$ (137,089)	\$ 3,822,758	\$ 2,995,227
Workers' compensation	242,073	-	(20,495)	221,578	45,423
Net pension liability	6,491,611	5,315,430	-	11,807,041	-
Total long-term					
liabilities	\$ 10,693,531	\$5,315,430	\$ (157,584)	\$15,851,377	\$ 3,040,650
			2015		
	Beginning			Ending	Current
	balance	Additions	Reductions	balance	portion
Compensated absences	\$ 3,757,364	\$ 202,483	\$ -	\$ 3,959,847	\$ 2,979,649
Workers' compensation	387,192	-	(145,119)	242,073	58,824
Net pension liability	9,326,452	273,257	(3,108,098)	6,491,611	<u> </u>
Total long-term					
liabilities	\$ 13,471,008	\$ 475,740	\$ (3,253,217)	\$ 10,693,531	\$ 3,038,473

### Note 9 - **Pensions**

# Defined Benefit Plan Description

The College makes contributions for employees paid by state appropriations through a benefit charge assessed by the Commonwealth. Such pension expense amounted to approximately \$2,470,000 and \$2,693,000 for the years ended June 30, 2016 and 2015, respectively. Employees, who contribute a percentage of their regular compensation, fund the annuity portion of the retirement System. Annual covered payroll was approximately 62% and 60% of total related payroll for years ended 2016 and 2015, respectively.

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

## Note 9 - **Pensions - Continued**

### Defined Benefit Plan Description - Continued

Certain employees of the College participate in a cost-sharing multiple-employer defined benefit pension plan – the Massachusetts State Employees' Retirement System – administered by the Massachusetts State Board of Retirement (the "Board"), which is a public employee retirement system ("PERS"). Under a cost-sharing plan, pension obligations for employees of all employers are pooled and plan assets are available to pay the benefits through the plan, regardless of the status of the employers' payment of its pension obligations to the plan. The plan provides retirement and disability benefits and death benefits to plan members and beneficiaries.

The Massachusetts State Employees' Retirement System does not issue a standalone financial statement.

#### Benefit Provisions

SERS provides retirement, disability, survivor and death benefits to members and their beneficiaries. Massachusetts General Laws ("MGL") establishes uniform benefit and contribution requirements for all contributory PERS. These requirements provide for superannuation retirement allowance benefits up to a maximum of 80% of a member's highest three-year average annual rate of regular compensation. For employees hired after April 1, 2012, retirement allowances are calculated based on the last five years or any five consecutive years, whichever is greater in terms of compensation. Benefit payments are based upon a member's age, length of creditable service, and group creditable service, and group classification. The authority for amending these provisions rests with the Legislature.

Members become vested after ten years of creditable service. A superannuation retirement allowance may be received upon the completion of twenty years of service or upon reaching the age of 55 with ten years of service. Normal retirement for most employees occurs at age 65; for certain hazardous duty and public safety positions, normal retirement is at age 55. Most employees who joined the system after April 1, 2012 are not eligible to retire prior to age 60.

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

### Note 9 - **Pensions - Continued**

## **Contributions**

The SERS' funding policies have been established by Chapter 32 of the MGL. The Legislature has the authority to amend these policies. The annuity portion of the SERS retirement allowance is funded by employees, who contribute a percentage of their regular compensation. Costs of administering the plan are funded out of plan assets.

Member contributions for SERS vary depending on the most recent date of membership:

Hire Date	Percent of Compensation
Prior to 1975	5% of regular compensation
1975 - 1983	7% of regular compensation
1984 to 6/30/1996	8% of regular compensation
7/1/1996 to present	9% of regular compensation except
	for State Police which is 12% of
	regular compensation
1979 to present	An additional 2% of regular
	compensation in excess of \$30,000

The College is required to contribute at an actuarially determined rate; the rate was 9.45% and 10.39% of annual covered payroll for the fiscal years ended June 30, 2016 and 2015, respectively. The College contributed \$550,021 and \$649,384 for the fiscal years ended June 30, 2016 and 2015, respectively, equal to 100% of the required contributions for each year.

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

## Note 9 - **Pensions - Continued**

<u>Pension Liabilities, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources</u>

At June 30, 2016 and 2015, the College reported a liability of \$11,807,041 and \$6,491,611, respectively for its proportionate share of the net pension liability related to its participation in SERS. The net pension liability as of June 30, 2016 was measured as of June 30, 2015, the measurement date, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2015 rolled forward to June 30, 2015 for reporting at June 30, 2016, the reporting date. The net pension liability as of June 30, 2015 was measured as of June 30, 2014, the measurement date, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2014 rolled forward to June 30, 2014 for reporting at June 30, 2015, the reporting date. The College's proportion of the net pension liability was based on its share of the Commonwealth of Massachusetts', collective pension amounts allocated on the basis of actual fringe benefit charges assessed to the College for the fiscal years 2015 and 2014, respectively. The Commonwealth's proportionate share was based on actual employer contributions to the SERS for fiscal years 2015 and 2014 relative to total contributions of all participating employers for the fiscal years. At June 30, 2015 and 2014, the College's proportion was 0.104% and 0.096%, respectively.

For the years ended June 30, 2016 and 2015, the College recognized pension expense of \$1,315,824 and \$200,284, respectively. The College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources at June 30:

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## **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

## Note 9 - **Pensions - Continued**

<u>Pension Liabilities, Pension Expense, Deferred Outflows of Resources and Deferred</u> <u>Inflows of Resources - Continued</u>

	<u>2016</u>	<u>2015</u>
<u>Deferred Outflows of Resources</u>		
Change in plan actuarial		
assumptions	\$ 2,044,738	\$ 72,973
Change in proportion due to		
internal allocation	1,191,599	-
Difference between expected		
and actual experience	233,385	-
Contributions subsequent to the		
measurement date	550,021	649,384
Total	<u>\$ 4,019,743</u>	<u>\$ 722,357</u>
Deferred Inflows of Resources		
Net difference between projected		
and actual earnings on plan investments	\$ 339,285	\$ 1,332,396
Changes in proportion	988,375	1,261,361
Total	<u>\$ 1,327,660</u>	<u>\$ 2,593,757</u>

The College's contributions of \$550,021 and \$649,384 made during the fiscal years ending 2016 and 2015, respectively, subsequent to the measurement date will be recognized as a reduction of the net pension liability in each of the succeeding years. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as increases in pension expense as follows:

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## **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 9 - **Pensions - Continued**

<u>Pension Liabilities, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources - Continued</u>

Years Ending	
<u>June 30,</u>	
2017	\$ 380,850
2018	380,850
2019	380,850
2020	767,392
2021	 232,120

## **Actuarial Assumptions**

The total pension liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

\$ 2,142,062

Measurement date	June 30, 2015	June 30, 2014
Inflation	3.00%	3.00%
Salary increases	3.50% to 9.00%	3.50% to 9.00%
Investment rate of return	7.50%	8.00%
Investment rate credited to annuity savings fund	3.50%	3.50%

For measurement dates June 30, 2015 and 2014, mortality rates were based on the pre-retirement of RP-2000 Employees table projected 20 years with Scale BB and Scale AA, (gender distinct), respectively, and post-retirement of Healthy Annuitant table projected 15 years with Scale BB and AA (gender distinct), respectively.

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

## Note 9 - **Pensions - Continued**

### Actuarial Assumptions - Continued

The actuarial assumptions used in the January 1, 2015 valuation rolled forward to June 30, 2015 and the calculation of the total pension liability at June 30, 2015 were consistent with the results of actuarial experience study performed as of January 1, 2015.

Investment assets of SERS are with the Pension Reserves Investment Trust ("PRIT") Fund. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future rates of return by the target asset allocation percentage. Best estimates of geometric rates of return for each major asset class included in the PRIT Fund's target asset allocation as of June 30, are summarized in the following table:

	2015		2014	
Asset Class	Target Allocation	Long-term expected real rate of return	Target Allocation	Long-term expected real rate of return
Global Equity	40%	6.90%	43%	7.20%
Core Fixed Income	13%	2.40%	13%	2.50%
Hedge Funds	9%	5.80%	10%	5.50%
Private Equity	10%	8.50%	10%	8.80%
Real Estate	10%	6.50%	10%	6.30%
Portfolio Completion Strategies	4%	5.50%	0%	0.00%
Value Added Fixed Income	10%	5.80%	10%	6.30%
Timber/Natural Resources	4%	6.60%	4%	5.00%
	100%		100%	

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#### **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

## Note 9 - **Pensions - Continued**

#### Discount Rate

The discount rate used to measure the total pension liability was 7.5% and 8.0%, respectively at June 30, 2015 and 2014. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rates and the Commonwealth's contributions will be made at rates equal to the difference between actuarially determined contributions rates and the member rates. Based on those assumptions, the net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

## Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following table illustrates the sensitivity of the net pension liability calculated using the discount rate as well as what the net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower or one-percentage-point higher than the current rate.

	June 30, 2016 Current	
1.00% Decrease (6.50%)	Discount Rate (7.50%)	1.00% Increase (8.50%)
\$ 16,049,634	\$ 11,807,041	\$ 8,147,733
	June 30, 2015	
	Current	
1.00% Decrease	Discount Rate	1.00% Increase
(7.00%)	(8.00%)	(9.00%)
\$ 9,397,905	\$ 6,491,611	\$ 3,996,885

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

# Note 10 - **Deferred Inflows of Resources**

The College has entered into service concession arrangements for dining and bookstore operations with Unidine Food Management, Inc. ("Unidine") and Follett Higher Education Group, Inc. ("Follett"), respectively. In exchange for these agreements Unidine and Follett have provided the College with funds to augment the cost of improvements to the College's dining and bookstore facilities. These monies are amortized into revenue ratably over the life of the agreements through June 2017 and June 2021. In the event of termination, as provided for by either party in the agreements, repayment of the unamortized portion would be required. The agreements also require additional payments from Unidine and Follett to defray costs incurred by the College, as well as revenue sharing, which amounted to approximately \$474,000 and \$518,000 during the years ended June 30, 2016 and 2015, respectively. Recognition of these deferred inflows in annual revenue is as follows:

Years Ending		
<u>June 30,</u>		
2017	\$	20,000
2018		10,000
2019		10,000
2020		10,000
2021		10,000
	<u>\$</u>	60,000

#### Note 11 - **Restricted Net Position**

The College is the recipient of funds that are subject to various external constraints upon their use, either as to purpose or time. All restricted-expendable funds are to be used for academic programs.

The Foundation's restricted - nonexpendable and expendable net assets consist of investments to be utilized for various scholarships and program support.

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# **Notes to the Financial Statements - Continued**

# June 30, 2016 and 2015

# Note 12 - **Unrestricted Net Position**

The College's unrestricted net position is composed of the following at June 30:

	2016	2015
Unrestricted net position designated by the College's		
Board of Trustees for the following purposes:		
Capital projects	\$ 4,082,935	\$ 6,561,139
Academic and other programs	2,869,426	857,194
New Bedford lease	3,000,000	-
Technology improvements	1,550,094	2,652,253
Total unrestricted net position	<u>\$11,502,455</u>	<u>\$ 10,070,586</u>
The Foundation's unrestricted net assets are composed	d of the following	g at June 30:

	2016	2015
Unrestricted net assets designated by the Foundation's		
Board of Directors for the following purposes:		
Margaret Jackson Fund - designated for use		
of the art center and visual arts department	\$ 307,656	\$ 310,661
Undesignated	1,228,935	1,223,138
Total unrestricted net assets	<u>\$1,536,591</u>	\$ 1,533,799

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## **Notes to the Financial Statements - Continued**

June 30, 2016 and 2015

## Note 13 - Commitments and Contingencies

#### Related Party Transactions

On March 30, 2007, the College entered into a revocable license agreement with the Foundation for use of a building and related premises located in Attleboro, Massachusetts to be used for additional classroom and instructional space and such other related purpose consistent with that of a community college. The license, which expired on March 30, 2016, is automatically renewed for one year unless notice is given by either party. For the year ended June 30, 2016 and 2015, the College had made payments of approximately \$290,000 and \$300,000, respectively, under the terms of the agreement, which are included in the operation and maintenance of plant expense on the statement of revenues, expenses and changes in net position, and the College is committed to payments totaling approximately \$217,000. The Foundation has a mortgage payable on this property of \$3,080,493 as of June 30, 2016.

## Litigations

Various lawsuits are pending or threatened against the College that arose from the ordinary course of operations. In the opinion of management, no litigation is now pending or threatened, which would materially affect the College's financial position.

#### Federal, State, and Private Grants and Contracts

The College receives significant financial assistance from federal and state agencies in the form of grants. Expenditures of funds under these programs require compliance with the grant agreements and are subject to audit. Any disallowed expenditures resulting from such audits become a liability of the College. In the opinion of management such adjustments, if any, are not expected to materially affect the financial condition of the College.

The College participates in the Massachusetts College Savings Prepaid Tuition Program (the "Program"). This Program allows individuals to pay in advance for future tuition at the cost of tuition at the time of election to participate, increased by changes in the Consumer Price Index plus 2%. The College is obligated to accept as payment of tuition the amount determined by this Program without regard to the standard tuition rate in effect at the time of the individual's enrollment at the College. The effect of this Program cannot be determined as it is contingent on future tuition increases and the Program participants who attend the College.

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## **Notes to the Financial Statements - Continued**

June 30, 2016 and 2015

## Note 13 - Commitments and Contingencies - Continued

### **Collaboration Agreement**

The College entered into a Collaboration Agreement (the "Agreement") with Higher Education Partners, LLC (the "Company") in fiscal year 2011. The Company facilitates the expansion of the College's academic and degree program offerings through the provision of turn-key facilities, currently directed towards healthcare professionals. The Company assists the College with the implementation of the programs and the development of technology enabling the programs to be offered through a combination of on-site and on-line learning. The College is responsible for developing the curriculum and programs of study and all administrative services related to offering educational courses including admitting and enrolling students and the hiring of faculty.

The Agreement requires the Company to provide a fully functioning suite of class rooms, including equipment and technology, designed to meet the educational aim of the Agreement. The Company is responsible for maintenance, operations and upgrades to facilities and equipment as required by the education program. In 2015 the College and the Company agreed to extend the terms of the agreement until June 30, 2030. There are also options to extend the collaboration for three additional five year terms.

At June 30, 2016 and 2015, approximately \$614,000 and \$993,000, respectively, was included within accounts receivable for reimbursable expenses incurred by the College under the Agreement.

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

## Note 14 - **Lease Commitments**

The College leases classroom space under an agreement expiring June 2022. Total occupancy costs for the years ended June 30, 2016 and 2015 were \$262,038. The College also entered into a ten year lease agreement with Silver City LLC for a campus center in Taunton. Total occupancy costs for the year ended June 30, 2016 was \$46,753.

Future annual lease payments subsequent to June 30, 2016 are as follows:

Years Ending		
<u>June 30,</u>		
2017	\$	938,990
2018		1,040,916
2019		1,061,558
2020		1,082,818
2021		1,104,716
Thereafter		4,419,270
	<u>\$</u>	9,648,268

### Note 15 - **Operating Expenses**

The College's operating expenses, on a natural classification basis, are composed of the following for the years ended June 30:

	2016		 2015
Compensation and benefits	\$	52,259,126	\$ 50,492,356
Supplies and services		12,701,085	11,328,270
Depreciation		1,327,416	1,237,071
Scholarships and fellowships		5,713,069	6,221,868
	\$	72,000,696	\$ 69,279,565

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

# Note 16 - Fringe Benefits

The College participates in the Commonwealth's Fringe Benefit programs, including active employee and post-employment health insurance, unemployment, pension, and workers' compensation benefits. Health insurance costs for active employees and retirees are paid through a fringe benefit rate charged to the College by the Commonwealth and currently the liability is borne by the Commonwealth, as are any effects on net position and the results of current year operations, due to the adoption of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions.

In addition to providing pension benefits, under Chapter 32A of the Massachusetts General Laws, the Commonwealth is required to provide certain health care and life insurance benefits for retired employees of the Commonwealth, housing authorities, redevelopment authorities, and certain other governmental agencies. Substantially all of the Commonwealth's fringe benefited employees may become eligible for these benefits if they reach retirement age while working for the Commonwealth. Eligible retirees are required to contribute a specified percentage of the health care benefit costs, which is comparable to contributions required from employees. The Commonwealth is reimbursed for the cost of benefits to retirees of the eligible authorities and non-state agencies.

#### *Group Insurance Commission (GIC)*

The Commonwealth's Group Insurance Commission (GIC) was established by the Legislature in 1955 to provide and administer health insurance and other benefits to the Commonwealth's employees and retirees, and their dependents and survivors. The GIC also covers housing and redevelopment authorities' personnel, certain authorities and other offline agencies, retired municipal teachers from certain cities and towns and a small amount of municipalities as an agent multiple employer program, accounted for as an agency fund activity of the Commonwealth, not the College.

The GIC administers a plan included within the State Retirement Benefits Trust Fund, an irrevocable trust. Any assets accumulated in excess of liabilities to pay premiums or benefits or administrative expenses are retained in that fund. The

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## **Notes to the Financial Statements - Continued**

June 30, 2016 and 2015

## Note 16 - **Fringe Benefits - Continued**

### Group Insurance Commission (GIC) - Continued

GIC's administrative costs are financed through Commonwealth appropriations and employee investment returns. The Legislature determines employees' and retirees' contribution rates.

The GIC is a quasi-independent state agency governed by an eleven member body (the "Commission") appointed by the Governor. The GIC is located administratively within the Executive Office of Administration and Finance, and it is responsible for providing health insurance and other benefits to the Commonwealth's employees and retirees and their survivors and dependents. During the fiscal years ended June 30, 2016 and 2015, the GIC provided health insurance for its members through indemnity, PPO, and HMO plans. The GIC also administers carve-outs for pharmacy, mental health, and substance abuse benefits for certain of its health plans. In addition to health insurance, the GIC sponsors life insurance, long-term disability insurance (for active employees only), dental and vision coverage (for employees not covered by collective bargaining), retiree discount vision and dental plans, and a pre-tax health care spending account and dependent care assistance program (for active employees only).

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

# Note 17 - **State Appropriation**

	2016	2015
Direct unrestricted appropriations:  Add: fringe benefits for benefited employees on the	\$ 20,701,156	\$ 19,796,604
state payroll  Less: day school tuition remitted to the state and	5,977,907	5,358,592
included in tuition and fee revenue	(391,649)	(438,835)
Less: 9C reduction		(275,409)
Total unrestricted appropriations Restricted appropriations Capital appropriations	26,287,414 172,265 21,328,224	24,440,952 376,927 11,720,889
Total appropriations	\$ 47,787,903	\$ 36,538,768

### Note 18 - Massachusetts Management Accounting and Reporting System

Section 15C of Chapter 15A of the Massachusetts General Laws requires Commonwealth colleges and universities to report activity of campus based funds to the Comptroller of the Commonwealth on the Commonwealth's Statewide Accounting System, Massachusetts Management Accounting and Reporting System ("MMARS") on the statutory basis of accounting. The statutory basis of accounting is a modified accrual basis of accounting and differs from the information included in these financial statements. Management believes the amounts reported on MMARS meet the guidelines of the Comptroller's *Guide for Higher Education Audited Financial Statements*.

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## **Notes to the Financial Statements - Continued**

## June 30, 2016 and 2015

# Note 18 - Massachusetts Management Accounting and Reporting System - Continued

A reconciliation between the College and MMARS as of June 30, is as follows (unaudited):

2016		2015		
Revenue per MMARS	\$ 20,921,465	\$ 19,411,540		
Revenue per College	22,607,183	20,532,256		
Difference	\$ (1,685,718)	\$ (1,120,716)		

The difference for the year ended June 30, 2016 relates to a combination of factors including funding by the state for tuition waivers totaling approximately \$590,000 and funding by the College for payroll, facility improvements and other items of approximately \$1,096,000.

The difference for the year ended June 30, 2015 relates to a combination of factors including funding by the state for tuition waivers totaling approximately \$626,000 and funding by the College for payroll and other items of approximately \$495,000.

#### Note 19 - **Subsequent Events**

The Department of Capital Asset Management and Maintenance ("DCAMM") completed a 50,000 square foot allied health and science building for the College at the end of August 2016. The project cost was approximately \$35,000,000. The project was paid for with capital bond funds issued by the Commonwealth of Massachusetts who is responsible for repayment.

# REQUIRED SUPPLEMENTARY INFORMATION

(an Agency of the Commonwealth of Massachusetts)

# **Schedule of Proportionate Share of Net Pension Liability (Unaudited)**

Valuation date Measurement date	January 1, 2015 June 30, 2015		January 1, 2014 June 30, 2014	
Proportion of the collective net pension liability		0.104%		0.096%
Proportionate share of the collective net pension liability	\$	11,807,041	\$	6,491,611
College's covered-employee payroll	\$	6,250,083	\$	6,486,015
College's proportionate share of the net pension liability as a percentage of its covered-employee payroll		188.91%		100.09%
Plan fiduciary net position as a percentage of the total pension liability		67.87%		76.32%

#### Notes:

The GASB pronouncement requiring the presentation of the information on this schedule became effective for years beginning after June 15, 2014 and is intended to provide data for the most recent ten years.

See accompanying notes to the required supplementary information.

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# **Schedule of Contributions (Unaudited)**

## For the Years Ended June 30,

		<u>2016</u>		<u>2015</u>
Contractually required contribution	\$	550,021	\$	649,384
Contributions in relation to the contractually required contribution		550,021	_	649,384
Contribution excess	<u>\$</u>		<u>\$</u>	
Covered-employee payroll	\$	5,818,335	\$	6,250,090
Contribution as a percentage of covered-employee payroll		9.45%		10.39%

## Notes:

Employers participating in the Massachusetts State Employees' Retirement System are required by MA General Laws, Section 32, to contribute an actuarially determined contribution rate each year.

The GASB pronouncement requiring the presentation of the information on this schedule became effective for years beginning after June 15, 2014 and is intended to provide data for the most recent ten years.

See accompanying notes to the required supplementary information.

(an Agency of the Commonwealth of Massachusetts)

# **Notes to the Required Supplementary Information (Unaudited)**

June 30, 2016 and 2015

## Note 1 - Changes in Assumptions

Changes in assumptions about the discount rate from 8.0% to 7.5%, using different scales within mortality tables, and other inputs resulted in additional plan wide pension expense of \$2.33 billion dollars to be charged to income over an amortization period of 5.5 years beginning with the fiscal year ended June 30, 2016. Previously, changes in assumptions about future economic or demographic factors and inputs resulted in additional plan wide pension expense of \$102 million dollars to be charged to income over an amortization period of 5.5 years beginning with the fiscal year ended June 30, 2015. The unamortized portion of the change is reported as a deferred outflow of resources in the statements of net position. The College's proportionate share of the net pension liability and the results of changes in assumptions is 0.104% and 0.096%, respectively, as shown on the Schedules of Proportionate Share of Net Pension Liability, and represents the relationship of contributions made by the College to total contributions by all participating State Agencies.

The College's portion of these amounts is as follows:

	<u>2016</u>	<u>2015</u>		
Changes in assumptions Recognized in current year pension expense	\$ 2,489,807 (445,069)	\$	89,189 (16,216)	
Changes in assumptions, net	\$ 2,044,738	\$	72,973	

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees of Bristol Community College Fall River, Massachusetts

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Bristol Community College (an Agency of the Commonwealth of Massachusetts) (the "College") as of and for the years ended June 30, 2016 and 2015, and the related notes to the financial statements, which collectively comprise the College's basic financial statements, and we have issued our report thereon dated November 7, 2016.

# **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

O'Connor and Drew P.C.

Certified Public Accountants Braintree, Massachusetts

November 7, 2016